

EXECUTIVE OFFICE OF THE PRESIDENT  
PRESIDENT'S ADVISORY COUNCIL ON EXECUTIVE ORGANIZATION  
WASHINGTON, D. C. 20506

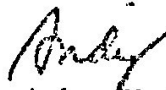
November 6, 1970

MEMORANDUM TO THE COUNCIL

Attached is a draft letter of resignation. As each of you was appointed separately, an individual letter of resignation is appropriate. The attached therefore is simply a place to start. If each of you will rough out a substitute and send it back to us we will then type them and have them ready for your signatures at the Council meeting on the 19th.

While your final memoranda will be submitted and discussed with the President on the 19th, the staff requires some time to put files in order, deliver these to the Archives, print and distribute the compendium of your memoranda to the President to each of you and selected members of the White House staff, arrange for and see published the public report on the regulatory agencies. Since it will not be possible for the staff to continue obligating funds after your resignations have become effective we have written the attached draft to make your resignations effective on December 31, 1970.

It is understood that the Council's work will have terminated on November 19th and that only the mopping-up activities listed above are authorized during the period from November 20th through the end of December.



Andrew M. Rouse

Attachment

November 19, 1970

Dear Mr. President:

In April 1969 you asked us to consider the organization of the Executive Branch in light of the changing requirements of government. Subsequently in meetings with you we refined this charge into a specific agenda upon which in the ensuing eighteen months we have worked. During this period we have submitted twelve memoranda to you, each of which has covered all or part of one of the subjects which made up our agenda.

Today we have submitted and discussed with you our thirteenth and final memorandum, that on the organization for Social and Economic Programs. With this submission we have completed our agenda and thus I respectfully submit my resignation to you to become effective on December 31, 1970.

The task of recommending reforms in the structure of the Executive Branch has been a challenging one. We appreciate the opportunity you have given us to serve the Nation and your Administration. We are grateful especially for the encouragement and support you and members of your staff have provided us.

Respectfully submitted,

EXECUTIVE OFFICE OF THE PRESIDENT  
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WASHINGTON, D. C. 20506

November 6, 1970

MEMORANDUM FOR KEN COLE

Subject: PACEO Schedule, November-December 1970

Reference: My memorandum to Peter Flanigan, October 27,  
1970

The enclosed chart gives you the schedule which we hope to make good to complete the Council's work. The schedule is conditioned on the Council's agreeing to make their resignations effective December 31st.



Andrew M. Rouse

Enclosure

cc: Peter Flanigan  
Dwight Ink

# PRODUCTION SCHEDULE

	NOV															DEC														
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
SOCIAL AND ECONOMIC PROGRAMS	Complete 2nd Draft															Cy to Weber, Schultz, for the President Submitted														
	Council Feedback															Final Redraft														
	Complete 2nd Draft															Final Board Comments														
	Add footnotes and Appendices															Complete Final Draft														
INDEPENDENT REGULATORY AGENCIES PUBLICATION	Board Comments															TAA Speech														
	ABA Mtg.															Printing														
FEDERAL EXECUTIVE MANPOWER	Draft Appendix															Final Draft														
	Cy to Malek															Memorandum for the President Submitted														
COUNCIL WINDUP	Council Feedback															Resignation Effective Dec. 31														
	Resignation Draft															Redraft Resignation														
	Council Memos to Printers															Final Book to President														
OTHER	Draft Preface															Assemble Council Files														
	Meeting with the President															Work on Implementation as Requested														
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15
NOV																														
EVENT																														
PROCESS																														

EVENT

PROCESS

*One  
for rewrite of  
page 2*

EXECUTIVE OFFICE OF THE PRESIDENT  
PRESIDENT'S ADVISORY COUNCIL ON EXECUTIVE ORGANIZATION  
WASHINGTON, D. C. 20506

November 5, 1970

RECEIVED

NOV 9 1970

ROY L. ASH

*Not  
for work*

Mr. Roy L. Ash  
President  
Litton Industries, Inc.  
9370 Santa Monica Boulevard  
Beverly Hills, California 90213

Dear Roy:

We've been unable to locate your rewrite of this letter.  
Can you take another crack at it and mail it back so that  
we can get it to the printer along with the memoranda of  
the Council through the end of October?

Sincerely,



Andrew M. Rouse

Enclosure

*I have appended two drafts for your  
consideration.*

*A.*

DRAFT

Letter to be sent to Roy Ash for rewrite as necessary. This is the letter of transmittal for the volume containing all of the Council's Memos.

Dear Mr. President:

This volume contains this Council's collected Memoranda to the President on the organization of the Executive branch of the Federal government.

There have been thirteen of these Memoranda, the first in August 1969 on the Executive Office of the President. Our final memorandum to you on organization for Social and Economic Programs, was submitted in November of 1970. In the year and a half from the date you asked us to study federal organization and make recommendations for change where needed, we have dealt with a broad spectrum of problem areas.

But we have come back often in the work we have done for you to the Executive Office itself. This is because we believe that the rest of the Executive branch cannot be expected to meet effectively its challenges unless the President's Office manages effectively. The work we have done in areas other than the Executive Office is merely as proxy for the work of that office itself.

We appreciate the opportunity you have given us to serve and we are grateful for <sup>the</sup> your support and encouragement *you have given us.*

Respectfully submitted,

↓ to Roy's draft

DRAFT 11/2/70

Dear Mr. President:

~~I have the honor of transmitting the final report of the President's~~  
Advisory Council on Executive Organization, which you appointed on  
April 5, 1969, *Reskin submits its final report.*

At the time you appointed the Council you instructed us to consider:

- The organization of the executive branch as a whole in light of today's changing requirements of government;
- Solutions to organizational problems which arise from among the 150-plus departments, offices, agencies, and other separate executive organizational units; and
- The organizational relationships of the Federal Government to States and cities in carrying out the many domestic programs in which the Federal Government is involved.

During the past nineteen months the Council ~~has~~ submitted to you thirteen memoranda containing our recommendations for organizational ~~improvement~~ *improvement*. ~~change to the executive branch.~~ In our considered opinion, these *recommended* ~~organizational~~ changes *will substantially enhance the* ~~were necessary to meet the immediate and long-~~ *ability of* ~~range needs for making~~ *to be* the executive branch a more effective instrument of public policy.

The final report of the Council is a compilation of these thirteen memoranda.

Respectfully,

Roy L. Ash  
Chairman