

DRAFT

Letter to be sent to Roy Ash for rewrite as necessary. This is the letter of transmittal for the volume containing all of the Council's Memos.

Dear Mr. President:

This volume contains this Council's collected Memoranda to the President on the organization of the Executive branch of the Federal government.

There have been thirteen of these Memoranda, the first in August 1969 on the Executive Office of the President. Our final memorandum to you on organization for Social and Economic Programs, was submitted in November of 1970. In the year and a half from the date you asked us to study federal organization and make recommendations for change where needed, we have dealt with a broad spectrum of problem areas.

But we have come back often in the work we have done for you to the Executive Office itself. This is because we believe that the rest of the Executive branch cannot be expected to meet effectively its challenges unless the President's Office manages effectively. The work we have done in areas other than the Executive Office is merely as proxy for the work of that office itself.

We appreciate the opportunity you have given us to serve and we are grateful for <sup>the</sup> your support and encouragement *you have given us.*

Respectfully submitted,

↓ to Roy's draft

DRAFT 11/2/70

Dear Mr. President:

~~I have the honor of transmitting the final report of the President's~~  
Advisory Council on Executive Organization, which you appointed on  
April 5, 1969, *Reskin submits its final report.*

At the time you appointed the Council you instructed us to consider:

- The organization of the executive branch as a whole in light of today's changing requirements of government;
- Solutions to organizational problems which arise from among the 150-plus departments, offices, agencies, and other separate executive organizational units; and
- The organizational relationships of the Federal Government to States and cities in carrying out the many domestic programs in which the Federal Government is involved.

During the past nineteen months the Council ~~has~~ submitted to you thirteen memoranda containing our recommendations for organizational ~~improvement~~ *improvement.* ~~change to the executive branch.~~ In our considered opinion, these *recommended* ~~organizational~~ changes *will substantially enhance the* ~~were necessary to meet the immediate and long-~~ *ability of* ~~range needs for making~~ the executive branch *to be* a more effective instrument of public policy.

The final report of the Council is a compilation of these thirteen memoranda.

Respectfully,

Roy L. Ash  
Chairman