

DECLASSIFIED

E.O. 12958, as amended, Sect 3.5

VSC/Soubers to Smith 09/06/2002

By GA Date 02/13/07

THE WHITE HOUSE

WASHINGTON

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Revised
September 4, 1969

National Security Decision Memorandum 4

TO: The Vice President
 The Secretary of State
 The Secretary of the Treasury
 The Secretary of Defense
 The Secretary of Agriculture
 The Secretary of Commerce
 The Administrator of the Agency for
 International Development
 The Director of Central Intelligence
 The Director of U. S. Information Agency
 The Director of the Bureau of the Budget
 The Director of the Office of Emergency
 Preparedness

SUBJECT: Program Analysis Studies

The President has directed the preparation of a series of program analyses for designated countries and regions. These analyses will develop alternative statements of U. S. interests, objectives, policy options and their associated program and budget implications for consideration and decision by the National Security Council. On the basis of NSC guidance/decisions, five-year country/regional program plans will be developed to be used by all agencies for planning purposes.

The following procedures will be followed in performing and implementing program analysis studies:

1. The studies will be performed under the supervision of the Program Analysis staff of the National Security Council. This staff should cooperate closely with similar staffs within the various departments and agencies and the Bureau of the Budget.

2. The countries and regions to be studied and the scope of each study will be designated in National Security Study Memoranda.

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3. The analyses will be performed by Ad Hoc groups composed principally of personnel from agencies directly concerned. Where appropriate a steering committee composed of senior officers in the agencies will provide guidance and focus for the efforts of the Ad Hoc group.

4. The Ad Hoc groups shall work in close consultation with each agency, with their regional bureaus and country desks, and with the U. S. Mission in the country.

5. Upon completion, the analyses will be submitted to the Assistant to the President for National Security Affairs. He will then obtain the comments of the relevant Interdepartmental Group and forward the study along with these comments to the NSC Review Group prior to NSC consideration.

6. On the basis of NSC guidance and decisions, the Assistant to the President for National Security Affairs will direct the preparation of a five-year program memorandum to serve as a basis for agency planning in the country or region concerned.

7. The five-year plans will be reviewed and revised periodically as necessary to keep them up to date.

A handwritten signature in black ink, appearing to read "Henry A. Kissinger". The signature is fluid and cursive, with a long horizontal stroke at the end.

cc: The Chairman, Joint Chiefs of Staff